Best-Selling F-Series, Vans Lead in Q2; Hybrids Grow 56%, EVs Up 61%

- Ford remains America's No.1 truck seller, led by best-selling F-Series and strong gains for Maverick, America's most affordable pickup
- Ford Transit, America's No. 1 selling van, posts new first half sales record
- Maverick Hybrid, F-150 Hybrid sales best-ever quarterly results
- Ford is America's No. 2 electric vehicle brand; EV sales up 61 percent in Q2
- Company poised for continued growth with new Explorer, Lincoln Aviator, Mustang Mach-E Rally, extended-range E-Transit deliveries starting soon

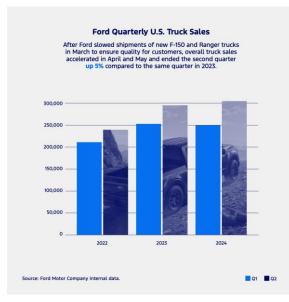
DEARBORN, Mich., July 3, 2024 – Ford Motor Company's exciting and differentiated U.S. product lineup is resonating with customers, evidenced by second-quarter sales gains across vans, trucks, Lincoln, and hybrid and electric vehicles.

Ford is the number one selling pickup manufacturer in the world and its F-Series truck lineup remains America's best-selling, outselling second place Silverado by 71,000 and Ram by 173,000 trucks through June of this year. Maverick and Maverick Hybrid – the No. 1 selling hybrid truck in the U.S. – set new first half records. F-Series sales totaled 199,463 in Q2, up 30 percent from Q1.

Transit, America's best-selling van posted a new first half sales record. Ford set an all-time record for SUV sales during the first half of 2024, topping the previous record set in 2017. And importantly, customers continue to find value in Ford software and service offerings that make their lives easier.

"From the urban customer who wants the capability of a small pickup like Maverick to the businesses that rely on Transit vans to help drive the American economy, the distinctive Ford lineup is resonating with customers," said Andrew Frick, president, Ford Blue. "Hybrid and electric vehicles are driving growth, as are post-purchase experiences, like BlueCruise hands-free highway driving, the Ford Pro Intelligence software platform and remote vehicle servicing options."

Ford total vehicle sales for the second quarter were up 1 percent year-over-year. Total truck sales (including pickups and vans) of 308,920 were up 5 percent compared to 2023, representing Ford's best Q2 truck sales performance since 2019.

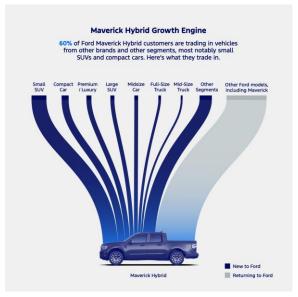


F-150, Ranger and all-new Lincoln Nautilus production continues to scale, and more new vehicles are on the way. The new Ford Explorer will soon begin shipping to dealers, followed by the new Lincoln Aviator, Mustang Mach-E Rally and extended-range E-Transit.

Maverick, F-150 Boost Ford Hybrid Sales 56 Percent

Ford hybrid sales increased 56 percent to 53,822 – a new quarterly sales record since Ford first offered hybrid models more than two decades ago.

Leading the way: the Maverick, America's best-selling hybrid pickup, with sales totaling 40,420 through the first half of the year. Customers who seek capability, space, versatility and efficiency are turning to Maverick – even if they've never owned a truck or Ford vehicle before. Approximately 60 percent of all Maverick Hybrid customers come from other brands, and many are trading in their small SUVs and compact cars for the affordable midsize Maverick pickup.



Maverick's largest market is California and, based on the most recent registration data, Maverick is the top choice among female consumers in the midsize pickup segment.

Second to Maverick among hybrid pickups is the new F-150 Hybrid, with sales totaling 33,674 through the first half of the year, up 38 percent. Sales of the new 2024 F-150 Hybrid model started in the second quarter and steadily climbed through the three-month period, helping to lift overall Ford truck sales to a 5 percent gain for the quarter. F-150 Hybrid represented 20 percent of non-EV F-150 sales for Q2. No other competitor has the advantage of Ford's truck powertrain lineup of gas, hybrid and electric vehicles.

Electric Vehicle Sales Surge; Ford No. 2 EV Brand

Electric vehicle sales increased 61 percent in the second quarter with 23,957 sold and are up 72 percent for the year. With 44,180 total EVs sold for the first half of the year, Ford brand electric vehicles trail only Tesla.

Mustang Mach-E and F-150 Lightning are drawing customers from other brands; 62 percent of F-150 Lightning and 54 percent of Mustang Mach-E sales are new to Ford.

Mustang Mach-E sales rose 46 percent over last year and are up 58 percent through the first half of the year. Year-to-date sales represent Mustang Mach-E's best performance since launch.

Sales of America's No. 1 selling electric truck, the F-150 Lightning, totaled 15,645 through June of this year. F-150 Lightning sales for Q2 totaled 7,902, up 77 percent from a year ago.

The Ford E-Transit was America's best-selling electric van with total first half sales of 6,301, more than double the amount sold during the first half of 2023. During Q2, E-Transit sales were up 96 percent. This represents E-Transit's best quarterly sales since its debut in 2022.

Three of every four E-Transit sales this year are from repeat customers as businesses see for themselves the lower maintenance and fuel costs that come with an electric vehicle.

Transit Posts Record Sales; Ford Pro Intelligence Subscriptions Rise

Ford has led the commercial van segment for 45 straight years and is off to a record Transit start this year. In Q2, Ford Transit and E-Series combined accounted for half of the full-size commercial van segment. Now in its 10th year, Transit, America's best-selling van, posted sales of 82,164 vans in the first half of the year – up 28 percent.

F-Series Super Duty sales continue to grow with first half sales up 8 percent.

Ford Pro Intelligence software platform now has approximately 600,000 subscribers, based on end of quarter estimates, up about 33 percent since last year and 7 percent compared to Q1.

Ford Brand SUVs Post Record First-Half Sales

Ford-brand SUVs had a record first half on sales of 406,467 – up 3 percent, led by Explorer, America's best-selling three-row SUV, with sales totaling 104,803.

Escape sales were up 15 percent for the half on sales of 74,538 small SUVs, while Expedition was up 10 percent.

All-New Nautilus Leads Lincoln Sales Gains

Sales at Lincoln accelerated in Q2 on the strong reception to the all-new Lincoln Nautilus. Overall, Lincoln sales were up 19 percent, with Nautilus leading the way on sales of 8,273 SUVs. In Q2, Nautilus hybrid represented 44 percent of all Nautilus sales. Corsair sales were up 17 percent in Q2, while Aviator sales were up 90 percent.

Customers are drawn to the new Lincoln Digital Experience in the Nautilus, which received a Wards Ten Best Interior and UX recognition for its new panoramic screen. Lincoln and Ford will carry the screen into future vehicle interiors.

Remote Services Continued Rapid Growth

Ford and Lincoln dealers continue to give customers a time-saving life hack. The number of appointments for Remote Services – in which technicians drive out to service a customer's vehicle – and Pickup & Delivery – in which a dealer employee picks up a customer's vehicle, services it and delivers it back to them – reached 1.8 million during the first six months of 2024.

That's a 175 percent increase compared with the same period in 2023.



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About Ford Motor Company

Ford Motor Company (NYSE: F) is a global company based in Dearborn, Michigan, committed to helping build a better world, where every person is free to move and pursue their dreams. The company's Ford+ plan for growth and value creation combines existing strengths, new capabilities and always-on relationships with customers to enrich experiences for customers and deepen their loyalty. Ford develops and delivers innovative, must-have Ford trucks, sport utility vehicles, commercial vans and cars and Lincoln luxury vehicles, along with connected services. The company does that through three customer-centered business segments: Ford Blue, engineering iconic gas-powered and hybrid vehicles; Ford Model e, inventing breakthrough EVs along with embedded software that defines exceptional digital experiences for all customers; and Ford Pro, helping commercial customers transform and expand their businesses with vehicles and services tailored to their needs. Additionally, Ford provides financial services through Ford Motor Credit Company. Ford employs about 176,000 people worldwide. More information about the company and its products and services is available at <u>corporate.ford.com</u>.

*U.S. sales volume reflects transactions with (i) retail and fleet customers (as reported by dealers), (ii) government and (iii) Ford management. Average transaction pricing based on J.D. Power and Associates PIN data.

Contact: Said Deep, <u>sdeep@ford.com</u>, 313-594-0592

Cautionary Note on Forward-Looking Statements

Statements included or incorporated by reference herein may constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are based on expectations, forecasts, and assumptions by our management and involve a number of risks, uncertainties, and other factors that could cause actual results to differ materially from those stated, including, without limitation:

- Ford is highly dependent on its suppliers to deliver components in accordance with Ford's
 production schedule and specifications, and a shortage of or inability to acquire key components
 or raw materials, such as lithium, cobalt, nickel, graphite, and manganese, can disrupt Ford's
 production of vehicles;
- To facilitate access to the raw materials and other components necessary for the production of electric vehicles, Ford has entered into and may, in the future, enter into multi-year commitments to raw material and other suppliers that subject Ford to risks associated with lower future demand for such items as well as costs that fluctuate and are difficult to accurately forecast;
- Ford's long-term competitiveness depends on the successful execution of Ford+;
- Ford's vehicles could be affected by defects that result in recall campaigns, increased warranty costs, or delays in new model launches, and the time it takes to improve the quality of our vehicles and services could continue to have an adverse effect on our business;
- Ford may not realize the anticipated benefits of existing or pending strategic alliances, joint ventures, acquisitions, divestitures, or business strategies;
- Ford may not realize the anticipated benefits of restructuring actions and such actions may cause Ford to incur significant charges, disrupt our operations, or harm our reputation;
- Operational information systems, security systems, vehicles, and services could be affected by cybersecurity incidents, ransomware attacks, and other disruptions and impact Ford and Ford Credit as well as their suppliers and dealers;
- Ford's production, as well as Ford's suppliers' production, and/or the ability to deliver products to consumers could be disrupted by labor issues, public health issues, natural or man-made disasters, adverse effects of climate change, financial distress, production difficulties, capacity limitations, or other factors;
- Failure to develop and deploy secure digital services that appeal to customers could have a negative impact on Ford's business;
- Ford's ability to maintain a competitive cost structure could be affected by labor or other constraints;
- Ford's ability to attract, develop, grow, and reward talent is critical to its success and competitiveness;
- Ford's new and existing products and digital, software, and physical services are subject to market acceptance and face significant competition from existing and new entrants in the automotive and digital and software services industries, and its reputation may be harmed if it is unable to achieve the initiatives it has announced;
- Ford's results are dependent on sales of larger, more profitable vehicles, particularly in the United States;
- With a global footprint and supply chain, Ford's results and operations could be adversely affected by economic or geopolitical developments, including protectionist trade policies such as tariffs, or other events;
- Industry sales volume can be volatile and could decline if there is a financial crisis, recession, public health emergency, or significant geopolitical event;

- Ford may face increased price competition or a reduction in demand for its products resulting from industry excess capacity, currency fluctuations, competitive actions, or other factors, particularly for electric vehicles;
- Inflationary pressure and fluctuations in commodity and energy prices, foreign currency exchange rates, interest rates, and market value of Ford or Ford Credit's investments, including marketable securities, can have a significant effect on results;
- Ford and Ford Credit's access to debt, securitization, or derivative markets around the world at competitive rates or in sufficient amounts could be affected by credit rating downgrades, market volatility, market disruption, regulatory requirements, or other factors;
- The impact of government incentives on Ford's business could be significant, and Ford's receipt
 of government incentives could be subject to reduction, termination, or clawback;
- Ford Credit could experience higher-than-expected credit losses, lower-than-anticipated residual values, or higher-than-expected return volumes for leased vehicles;
- Economic and demographic experience for pension and OPEB plans (e.g., discount rates or investment returns) could be worse than Ford has assumed;
- Pension and other postretirement liabilities could adversely affect Ford's liquidity and financial condition;
- Ford and Ford Credit could experience unusual or significant litigation, governmental investigations, or adverse publicity arising out of alleged defects in products, services, perceived environmental impacts, or otherwise;
- Ford may need to substantially modify its product plans and facilities to comply with safety, emissions, fuel economy, autonomous driving technology, environmental, and other regulations;
- Ford and Ford Credit could be affected by the continued development of more stringent privacy, data use, data protection, and artificial intelligence laws and regulations as well as consumers' heightened expectations to safeguard their personal information; and
- Ford Credit could be subject to new or increased credit regulations, consumer protection regulations, or other regulations.

We cannot be certain that any expectation, forecast, or assumption made in preparing forward-looking statements will prove accurate, or that any projection will be realized. It is to be expected that there may be differences between projected and actual results. Our forward-looking statements speak only as of the date of their initial issuance, and we do not undertake any obligation to update or revise publicly any forward-looking statement, whether as a result of new information, future events, or otherwise. For additional discussion, see "Item 1A. Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2023, as updated by our subsequent Quarterly Reports on Form 10-Q and Current Reports on Form 8-K.

FORD MOTOR COMPANY Q2 2024 U.S. SALES

	Second Quarter		%	Year-to	o-Date	%
	2024	2023	Change	2024	2023	Change
SALES BY PROPULSION						
Electric Vehicles	23,957	14,843	61.4	44,180	25,709	71.8
Hybrid Vehicles	53,822	34,589	55.6	92,243	61,653	49.6
Internal Combustion	458,271	482,230	-5.0	907,710	920,206	-1.4
Total vehicles	536,050	531,662	0.8	1,044,133	1,007,568	3.6
SALES BY TYPE						
SUVs	213,393	225,299	-5.3	455,284	432,441	5.3
Trucks	308,920	295,602	4.5	561,405	549,625	2.1
Cars	13,737	10,761	27.7	27,444	25,502	7.6
Total vehicles	536,050	531,662	0.8	1,044,133	1,007,568	3.6
FORD BRAND						
EcoSport	0	859	-100.0	0	2,508	-100.0
Bronco Sport	28,189	33,272	-15.3	59,754	63,143	-5.4
Escape	37,943	43,690	-13.2	74,538	64,839	15.0
Bronco	26,086	26,150	-0.2	50,152	58,580	-14.4
Mustang Mach-E	12,645	8,633	46.5	22,234	14,040	58.4
Edge	16,522	26,202	-36.9	51,679	46,484	11.2
Explorer	46,338	46,362	-0.1	104,803	104,423	0.4
Expedition	21,747	20,007	8.7	43,307	39,366	10.0
Ford SUVs	189,470	205,175	-7.7	406,467	393,383	3.3
F-Series	199,463	212,516	-6.1	352,406	382,893	-8.0
Memo: F-150 Lightning (electric)	7,902	4,466	76.9	15,645	8,757	78.7
Ranger	13,257	12,618	5.1	15,175	24,118	-37.1
Maverick	38,052	21,021	81.0	77,113	42,499	81.4
E-Series	9,828	8,735	12.5	20,268	19,520	3.8
Transit	42,274	32,031	32.0	82,164	64,046	28.3
Memo: E-Transit	3,410	1,744	95.5	6,301	2,912	116.4
Transit Connect	2,462	4,924	-50.0	7,427	8,747	-15.1
Heavy Trucks	3,584	3,757	-4.6	6,852	7,802	-12.2
Ford Trucks	308,920	295,602	4.5	561,405	549,625	2.1
GT	0	1	-100.0	0	31	-100.0
Mustang	13,737	10,760	27.7	27,444	25,471	7.7
Ford Cars	13,737	10,761	27.7	27,444	25,502	7.6
Ford Brand	512,127	511,538	0.1	995,316	968,510	2.8
LINCOLN BRAND						
Corsair	6,563	5,608	17.0	12,849	9,631	33.4
Nautilus	8,273	6,851	20.8	17,504	12,356	41.7
Aviator	5,664	2,977	90.3	11,914	8,213	45.1
Navigator	3,423	4,688	-27.0	6,550	8,858	-26.1
Lincoln SUVs	23,923	20,124	18.9	48,817	39,058	25.0
Lincoln Brand	23,923	20,124	18.9	48,817	39,058	25.0
		7				

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For news releases, related materials and high-resolution photos and video, visit <u>www.media.ford.com</u>.

Ford Motor Company

JUNE 2024 U.S. GROSS STOCKS

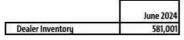
	Gross Stock
	Units
	(000)
Mustang	11.5
GT	-
Ford Cars	11.5
Escape	32.2
Bronco Sport	41.1
Mustang Mach-E	18.0
EcoSport	-
Edge	17.8
Bronco	30.1
Explorer Expedition	27.6 18.9
Ford SUVs	185.6
Corsair	10.6
Nautilus	12.4
Aviator	5.9
Navigator	8.3
Lincoln SUVs	37.2
Total SUVs	222.8
E-Series Van	12.6
Transit Connect (Tourneo)	1.4
Transit Van	39.9
Maverick	26.4
Ranger	13.8
F-Series	237.8
Medium/Heavy	7.0
Ford Trucks	338.8
Total Car, Utility, Truck	573.1

				2024 08		ear Produc							
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Full Year
Flat Rock													
Ford Mustang	5,926	6,775	6,337	5,422	5,440	3,031	-	-	-	-	-	-	32,93
Chicago Main													
Ford Explorer	21,835	24,482	24,692	20,097	8,442	12,790	-	-	-	-	-	-	112,338
Lincoln Aviator	2,854	3,202	3,175	1,601	384	2,171	-	-	-	-	-	-	13,387
Chicago SHO													
Ford Explorer	-	-	-	-	-	-	-	-	-	-	-	-	
Lincoln Aviator	-	-	-	-	-	-	-	-	-	-	-	-	
Cuautitlan													
Mustang Mach-E	3.454	2,315	-	5,192	6,714	5,347	-	-	-	-	-	-	23,022
Dearborn Truck Plant	3,434	2,010		5,152	0,714	5,547	-		-	-		-	20,022
	16,106	07.000	27.525	24,065	20.524	24,794	-	-	-	-	-	-	148,662
Ford F-Series (F-150)	16,106	27,628	27,535	24,005	28,534	24,794	-	-	-	-	-	-	140,002
Detroit Chassis Plant Stripped Chassis	400	400	500	500	E 40	140							0.07
	422	433	503	526	543	448	-	-	-	-	-	-	2,875
Hermosillo													
Bronco Sport	14,639	14,221	11,389	15,572	16,999	16,523	-	-	-	-	-	-	89,343
Maverick	16,269	14,316	13,156	17,669	17,468	16,509	-	-	-	-	-	-	95,387
Kansas City (SUV)													
Ford Transit	15,646	17,417	14,018	15,968	17,034	15,816	-	-	-	-	-	-	95,899
Kansas City (Truck)													
Ford F-Series (F-150)	10,262	25,147	25,738	27,524	25,575	26,409	-	-	-	-	-	-	140,655
Kentucky Truck													
Ford F-Series (Super Duty)	30,980	30,570	33,286	33,280	31,385	28,892	-	-	-	-	-	-	188,393
Ford Expedition	9,324	9,493	9,806	8,999	8,722	6,876	-	-	-	-	-	-	53,220
Lincoln Navigator	1,587	1,635	1,614	1,839	2,294	1,860	-	-	-	-	-	-	10,829
Louisville Assembly	.,	.,500	.,	.,500	_,, .	.,							,
Ford Escape	15,723	15,472	18,368	15,788	19,784	16,571	-	-	-	-	-	-	101.706
Lincoln Corsair	3,035	3,151	3,520	2,060	1,989	3,161	-	-	-	-	-	-	16,916
Michigan Assembly	3,035	3,131	3,320	2,000	1,505	5,101	-	-	-	-	_	-	10,510
Ranger	2,644	2,871	6,707	7,590	7,026	6,697	-	-	-	-	-	-	33.535
										-			/
Bronco	12,143	12,659	9,833	11,395	11,817	11,518	-	-	-	-	-	-	69,365
Multimatic													
	-	-	-	-	-	-	-	-	-	-	-	-	-
Oakville													
Ford Edge	9,451	15,167	15,073	11,748	2,739	-	-	-	-	-	-	-	54,178
Lincoln Nautilus	-	-	-	-	-	-	-	-	-	-	-	-	-
Ohio Assembly													
Ford Econoline	2,983	4,645	4,313	3,953	4,228	3,030	-	-	-	-	-	-	23,152
Medium Truck	1,318	1,831	1,658	1,514	1,693	1,504	-	-	-	-	-	-	9,518
Super Duty	2,510	2,867	3,542	2,777	3,370	2,339			-				17,405
Total Production	199,111	236,297	234,263	234,579	222,180	206,286	-	-	-	-	-	-	1,332,716
		1	<u>20</u>	24 Calend	dar Year I	Production	By Vehi	<u>cle Line</u>					
									-			-	
	<u>Jan</u>	<u>Feb</u>	Mar	<u>Apr</u>	May	<u>Jun</u>	Jul	<u>Aug</u>	<u>Sep</u>	Oct	Nov	<u>Dec</u>	Full Year
Bronco Sport	14,639	14,221	11,389	15,572	16,999	16,523	-	-	-	-	-	-	89,343
Maverick	16,269	14,316	13,156	17,669	17,468	16,509	-	-	-	-	-	-	95,387
Ford Mustan -			6,337	5,422	5,440					-	-	-	32,931
rura iviustang	5,926	6,775	0,337	3,422	5,440	3,031	-	-	-				
ruidi Mustang	5,926	6,775	- 0,337	- 5,422	- 5,440	3,031	-	-	-	-	-	-	-
Ford Mustang Ranger	5,926 - 2,644	6,775 - 2,871		7,590	7,026	3,031 - 6,697				-			33,535
Ranger	- 2,644	- 2,871	6,707	7,590	7,026	- 6,697	-	-	-		-	-	
Ranger Bronco	2,644 12,143	2,871 12,659	-	- 7,590 11,395	- 7,026 11,817	6,697 11,518	-	-	-	-	-	-	69,365
Ranger Bronco Mustang Mach-E	2,644 12,143 3,454	2,871 12,659 2,315	6,707 9,833	7,590 11,395 5,192	7,026 11,817 6,714	6,697 11,518 5,347	- -	- - -	-	-		- - -	69,365 23,022
Bronco Mustang Mach-E Ford F-Series (F-150)	2,644 12,143	2,871 12,659	6,707 9,833	- 7,590 11,395	- 7,026 11,817	6,697 11,518	- -	- - -	-	-		- - -	33,535 69,365 23,022 289,317
Ranger Bronco Mustang Mach-E Ford F-Series (F-150)	2,644 12,143 3,454	2,871 12,659 2,315	6,707 9,833	7,590 11,395 5,192	7,026 11,817 6,714	6,697 11,518 5,347		- - - -	- - - -		- - - -		69,365 23,022
Ranger Bronco Mustang Mach-E Ford F-Series (F-150) Ford F-Series (Super Duty)	2,644 12,143 3,454 26,368 33,490	2,871 12,659 2,315 52,775 33,437	6,707 9,833 53,273 36,828	7,590 11,395 5,192 51,589 36,057	7,026 11,817 6,714 54,109 34,755	6,697 11,518 5,347 51,203 31,231	- - - - - -			-	- - - - - - -	- - - - - -	69,365 23,022 289,317 205,798
Ranger Bronco Mustang Mach-E Ford F-Series (F-150) Ford F-Series (Super Duty) Ford Expedition	2,644 12,143 3,454 26,368 33,490 9,324	2,871 12,659 2,315 52,775 33,437 9,493	6,707 9,833 53,273 36,828 9,806	7,590 11,395 5,192 51,589 36,057 8,999	7,026 11,817 6,714 54,109 34,755 8,722	6,697 11,518 5,347 51,203 31,231 6,876	- - - - - - -	- - - - - - -	- - - - - -	-	- - - - - - - - - -	- - - - - - -	69,365 23,022 289,317 205,798 53,220
Ranger Bronco Mustang Mach-E Ford F-Series (F-150) Ford F-Series (Super Duty) Ford Expedition Lincoln Navigator	2,644 12,143 3,454 26,368 33,490 9,324 1,587	2,871 12,659 2,315 52,775 33,437 9,493 1,635	6,707 9,833 53,273 36,828 9,806 1,614	7,590 11,395 5,192 51,589 36,057 8,999 1,839	7,026 11,817 6,714 54,109 34,755 8,722 2,294	6,697 11,518 5,347 51,203 31,231 6,876 1,860	- - - - - - - - - - -	- - - - - - - - - - - - - -	- - - - - - - - - - - - -	-	- - - - - - - - - - - -	- - - - - - - - - - -	69,365 23,022 289,317 205,798 53,220 10,829
Ranger Bronco Mustang Mach-E Ford F-Series (F-150) Ford F-Series (Super Duty) Ford Expedition Lincoln Navigator Ford Explorer	2,644 12,143 3,454 26,368 33,490 9,324 1,587 21,835	2,871 12,659 2,315 52,775 33,437 9,493 1,635 24,482	6,707 9,833 53,273 36,828 9,806 1,614 24,692	7,590 11,395 5,192 51,589 36,057 8,999 1,839 20,097	7,026 11,817 6,714 54,109 34,755 8,722 2,294 8,442	6,697 11,518 5,347 51,203 31,231 6,876 1,860 12,790	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	69,365 23,022 289,317 205,798 53,220 10,829 112,338
Ranger Bronco Mustang Mach-E Ford F-Series (F-150) Ford F-Series (Super Duty) Ford Expedition Lincoln Navigator Ford Explorer	2,644 12,143 3,454 26,368 33,490 9,324 1,587	2,871 12,659 2,315 52,775 33,437 9,493 1,635	6,707 9,833 53,273 36,828 9,806 1,614	7,590 11,395 5,192 51,589 36,057 8,999 1,839	7,026 11,817 6,714 54,109 34,755 8,722 2,294	6,697 11,518 5,347 51,203 31,231 6,876 1,860	- - - - - - - - - - -	- - - - - - - - - - - - - -	- - - - - - - - - - - -	-	- - - - - - - - - - - -	- - - - - - - - - - -	69,365 23,022 289,317 205,798 53,220 10,829 112,338
Ranger Bronco Mustang Mach-E Ford F-Series (F-150) Ford F-Series (Super Duty) Ford Expedition Lincoln Navigator Ford Explorer Lincoln Aviator	2,644 12,143 3,454 26,368 33,490 9,324 1,587 21,835 2,854	2,871 12,659 2,315 52,775 33,437 9,493 1,635 24,482 3,202	6,707 9,833 53,273 36,828 9,806 1,614 24,692 3,175	7,590 11,395 5,192 51,589 36,057 8,999 1,839 20,097 1,601	7,026 11,817 6,714 54,109 34,755 8,722 2,294 8,442 384	6,697 11,518 5,347 51,203 31,231 6,876 1,860 12,790 2,171	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	69,365 23,022 289,317 205,796 53,220 10,825 112,336 13,387
Ranger Bronco Mustang Mach-E Ford F-Series (F-150) Ford F-Series (Super Duty) Ford Expedition Lincoln Navigator Ford Explorer Lincoln Aviator	2,644 12,143 3,454 26,368 33,490 9,324 1,587 21,835	2,871 12,659 2,315 52,775 33,437 9,493 1,635 24,482	6,707 9,833 53,273 36,828 9,806 1,614 24,692	7,590 11,395 5,192 51,589 36,057 8,999 1,839 20,097 1,601 15,968	7,026 11,817 6,714 54,109 34,755 8,722 2,294 8,442	6,697 11,518 5,347 51,203 31,231 6,876 1,860 12,790	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	69,365 23,022 289,317 205,798 53,220 10,829
Ranger Bronco Mustang Mach-E Ford F-Series (F-150) Ford F-Series (Super Duty)	2,644 12,143 3,454 26,368 33,490 9,324 1,587 21,835 2,854	2,871 12,659 2,315 52,775 33,437 9,493 1,635 24,482 3,202	6,707 9,833 53,273 36,828 9,806 1,614 24,692 3,175	7,590 11,395 5,192 51,589 36,057 8,999 1,839 20,097 1,601	7,026 11,817 6,714 54,109 34,755 8,722 2,294 8,442 384	6,697 11,518 5,347 51,203 31,231 6,876 1,860 12,790 2,171	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	69,365 23,022 289,317 205,798 53,220 10,829 112,338 13,387 95,899
Ranger Bronco Mustang Mach-E Ford F-Series (F-150) Ford F-Series (Super Duty) Ford Expedition Lincoln Navigator Ford Explorer Lincoln Aviator Ford Transit	2,644 12,143 3,454 26,368 33,490 9,324 1,587 21,835 2,854 15,646	2,871 12,659 2,315 52,775 33,437 9,493 1,635 24,482 3,202 17,417 15,472	6,707 9,833 53,273 36,828 9,806 1,614 24,692 3,175 14,018 18,368	7,590 11,395 5,192 51,589 36,057 8,999 1,839 20,097 1,601 15,968	7,026 11,817 6,714 54,109 34,755 8,722 2,294 8,442 384 17,034	6,697 11,518 5,347 51,203 31,231 6,876 1,860 12,790 2,171 15,816	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - -	- - - - - - - - - - - -	- - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	69,365 23,022 289,317 205,796 53,220 10,829 112,336 13,387 95,899 101,706
Ranger Bronco Mustang Mach-E Ford F-Series (F-150) Ford F-Series (Super Duty) Ford Expedition Lincoln Navigator Ford Explorer Lincoln Aviator Ford Transit Ford Escape Lincoln Corsair	2,644 12,143 3,454 26,368 33,490 9,324 1,587 21,835 2,854 15,646 15,723 3,035	2,871 12,659 2,315 52,775 33,437 9,493 1,635 24,482 3,202 17,417 15,472 3,151	6,707 9,833 53,273 36,828 9,806 1,614 24,692 3,175 14,018 18,368 3,520	7,590 11,395 5,192 51,589 36,057 8,999 1,839 20,097 1,601 15,968 15,788 2,060	7,026 11,817 6,714 54,109 34,755 8,722 2,294 8,422 384 17,034 19,784 1,989	6,697 11,518 5,347 51,203 31,231 6,876 1,860 12,790 2,171 15,816 16,571 3,161				- - - - - - - - - - - - - - - - - - -			69,365 23,022 289,317 205,796 53,220 10,825 112,338 13,387 95,895 101,706 16,916
Ranger Bronco Mustang Mach-E Ford F-Series (F-150) Ford F-Series (Super Duty) Ford Expedition Lincoln Navigator Ford Explorer Lincoln Aviator Ford Transit Ford Escape Lincoln Corsair Ford Edge	2,644 12,143 3,454 26,368 33,490 9,324 1,587 21,835 2,854 15,646 15,723 3,035 9,451	2,871 12,659 2,315 52,775 33,437 9,493 1,635 24,482 3,202 17,417 15,472 3,151 15,167	6,707 9,833 36,828 9,806 1,614 24,692 3,175 14,018 18,368 3,520 15,073	7,590 11,395 5,192 51,589 36,057 8,999 1,839 20,097 1,601 15,968 15,788	7,026 11,817 6,714 54,109 34,755 8,722 2,294 8,442 384 17,034 19,784 1,989 2,739	6,697 11,518 5,347 51,203 31,231 6,876 1,860 12,790 2,171 15,816 16,571 3,161							69,365 23,022 289,317 205,796 53,220 10,826 112,336 13,387 95,899 101,706 16,916
Ranger Bronco Mustang Mach-E Ford F-Series (F-150) Ford F-Series (Super Duty) Ford Expedition Lincoln Navigator Ford Explorer Lincoln Aviator Ford Transit Ford Escape Lincoln Corsair Ford Edge	2,644 12,143 3,454 26,368 33,490 9,324 1,587 21,835 2,854 15,646 15,723 3,035	2,871 12,659 2,315 52,775 33,437 9,493 1,635 24,482 3,202 17,417 15,472 3,151	6,707 9,833 53,273 36,828 9,806 1,614 24,692 3,175 14,018 18,368 3,520	7,590 11,395 5,192 51,589 36,057 8,999 1,839 20,097 1,601 15,968 15,788 2,060	7,026 11,817 6,714 54,109 34,755 8,722 2,294 8,422 384 17,034 19,784 1,989	6,697 11,518 5,347 51,203 31,231 6,876 1,860 12,790 2,171 15,816 16,571 3,161				- - - - - - - - - - - - - - - - - - -			69,365 23,022 289,317 205,796 53,220 10,826 112,336 13,387 95,899 101,706 16,916
Ranger Bronco Mustang Mach-E Ford F-Series (F-150) Ford F-Series (Super Duty) Ford Expedition Lincoln Navigator Ford Explorer Lincoln Aviator Ford Transit Ford Escape Lincoln Corsair Ford Edge Lincoln Nautilus	2,644 12,143 3,454 26,368 33,490 9,324 1,587 21,835 2,854 15,646 15,723 3,035 9,451	2,871 12,659 2,315 52,775 33,437 9,493 1,635 24,482 3,202 17,417 15,472 3,151 15,167	6,707 9,833 53,273 36,828 9,806 1,614 24,692 3,175 14,018 18,368 3,520 15,073	7,590 11,395 5,192 51,589 36,057 8,999 1,839 20,097 1,601 15,968 15,788 2,060 11,748	7,026 11,817 6,714 54,109 34,755 8,722 2,294 8,442 384 17,034 19,784 1,989 2,739	6,697 11,518 5,347 51,203 31,231 6,876 1,860 12,790 2,171 15,816 16,571 3,161							69,365 23,022 289,317 205,796 53,220 10,825 112,336 13,387 95,899 101,706 16,916 54,178
Ranger Bronco Mustang Mach-E Ford F-Series (F-150) Ford F-Series (Super Duty) Ford Expedition Lincoln Navigator Ford Explorer Lincoln Aviator Ford Transit Ford Escape Lincoln Corsair Ford Edge Lincoln Nautilus Ford Econoline	2,644 12,143 3,454 26,368 33,490 9,324 1,587 21,835 2,854 15,646 15,723 3,035 9,451	2,871 12,659 2,315 52,775 33,437 9,493 1,635 24,482 3,202 17,417 15,472 3,151 15,167 4,645	6,707 9,833 36,828 9,806 1,614 24,692 3,175 14,018 18,368 3,520 15,073 4,313	7,590 11,395 5,192 51,589 36,057 8,999 1,839 20,097 1,601 15,968 15,788 2,060 11,748 	7,026 11,817 6,714 54,109 34,755 8,722 2,294 8,442 384 17,034 19,784 1,989 2,739 2,739	6,697 11,518 5,347 51,203 31,231 6,876 1,860 12,790 2,171 15,816 16,571 3,161 - - - - 3,030							69,365 23,022 289,317 205,796 53,220 10,825 112,336 13,387 95,899 101,706 16,916 54,176 23,152
Ranger Bronco Mustang Mach-E Ford F-Series (F-150) Ford F-Series (Super Duty) Ford Expedition Lincoln Navigator Ford Explorer Lincoln Aviator Ford Transit Ford Escape Lincoln Corsair Ford Edge Lincoln Nautilus Ford Econoline Medium Truck	2,644 12,143 3,454 26,368 33,490 9,324 1,587 21,835 2,854 15,646 15,723 3,035 9,451 	2,871 12,659 2,315 52,775 33,437 9,493 1,635 24,482 3,202 17,417 15,472 3,151 15,167 	6,707 9,833 36,828 9,806 1,614 24,692 3,175 14,018 18,368 3,520 15,073 4,313 1,658	7,590 11,395 5,192 51,589 36,057 8,999 1,839 20,097 1,601 15,968 15,788 2,060 11,748 2,3953 1,514	7,026 11,817 6,714 54,109 34,755 8,722 2,294 8,442 384 17,034 19,784 1,989 2,739 2,739 4,228 1,693	6,697 11,518 5,347 51,203 31,231 6,876 1,860 12,790 2,171 15,816 16,571 3,161 - - - - - - - - - - - - - - - - - -							69,365 23,022 289,317 205,798 53,220 10,829 112,338 13,387 95,899 101,706 16,916 54,178 23,152 9,518
Ranger Bronco Mustang Mach-E Ford F-Series (F-150) Ford F-Series (Super Duty) Ford Expedition Lincoln Navigator Ford Explorer Lincoln Aviator Ford Transit Ford Escape Lincoln Corsair Ford Edge Lincoln Nautilus Ford Econoline	2,644 12,143 3,454 26,368 33,490 9,324 1,587 21,835 2,854 15,646 15,723 3,035 9,451	2,871 12,659 2,315 52,775 33,437 9,493 1,635 24,482 3,202 17,417 15,472 3,151 15,167 4,645	6,707 9,833 36,828 9,806 1,614 24,692 3,175 14,018 18,368 3,520 15,073 4,313	7,590 11,395 5,192 51,589 36,057 8,999 1,839 20,097 1,601 15,968 15,788 2,060 11,748 	7,026 11,817 6,714 54,109 34,755 8,722 2,294 8,442 384 17,034 19,784 1,989 2,739 2,739	6,697 11,518 5,347 51,203 31,231 6,876 1,860 12,790 2,171 15,816 16,571 3,161 - - - - 3,030							69,365 23,022 289,317 205,798 53,220 10,829 112,338 13,387 95,899 101,706 16,916 54,178 23,152

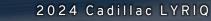
GM U.S. DELIVERIES FOR QUARTER 2 2024

	Q	JARTER 2		(CALENDAR YEAR-TO-DATE) JANUARY- JUNE			
	2024	2023	%Change Volume	2024	2023	%Chang Volum	
Enclave	5,886	9,126	-35.5	13,987	17,929	+22.	
Encore	71	2,085	-96.6	126	5,064	-97.	
Encore GX	16,607	18,055	-8.0	29,971	30,334	-1.	
Envision	8,657	13,486	-35.8	21,860	27,563	-20.	
Envista	14,224	10000000 1000000000 100000000000000000	*** *	23,886		***	
Buick Total*	45,445	42,752	6.3	89,830	80,890	11.	
CT4	1,768	2,724	-35,1	3,502	5,436	-35.	
CTS	3,841	5,396	-28.8	6,863	9,989	-31.	
Escalade	10,069	11,555	-12.9	19,204	20,783	-7.	
LYRIQ	7,294	1,348	441,1	13,094	2,316	465,	
XT4	5,154	5,734	-10.1	10,033	12,507	-19,	
XT5	5,890	6,815	-13.6	12,165	14,100	-13.	
XT6	4,439	5,305	-16.3	9,045	10,067	-10.	
Cadillac Total"	38,455	38,877	-1.1	73,906	75,198	-1,	
Blazer	12,893	18,080	-28.7	29,488	33,343	-11.	
Blazer EV	6,634	- ×	*** *	7,234		***	
Bolt EV / Bolt EUV	1,374	13,959	-90.2	8,414	33,659	-75.	
Camaro	1,732	9,557	-81.9	5,306	17,337	-69.	
Colorado	26,901	19,909	35.1	41,823	33,165	26	
Corvette	9,338	9,125	2.3	17,914	17,029	5.	
Equinox	52,270	52,949	-1.3	106,455	105,851	0.	
Equinox EV	1,013		*** *	1,013		***	
Express	9,410	9,227	2.0	16,912	17,822	-5	
LCF	1,423	1,362	4.5	3,177	2,385	33.	
Malibu	36,360	40,731	-10.7	69,109	78,169	-11,	
Silverado HD	45,773	47,072	-2.8	87,689	83,955	4.	
Silverado LD	100,160	93,004	7.7	184,746	180,115	2.	
Silverado MD	2,983	1,223	143.9	5,407	4,221	28	
Silverado EV	2,196	\sim	*** *	3,257	100		
TOTAL Silverado	151,112	141,299	6.9	281,099	268,291	4.	
Suburban	11,779	16,661	-29.3	21,463	30,593	-29.	
Tahoe	25,119	29,258	-14.1	48,443	56,515	-14.	
Trailblazer	27,891	33,857	-17.6	52,099	61,808	-15.	
Traverse	23,987	37,148	-35.4	41,462	68,681	-39.	
Trax	52,875	20,921	152.7	90,463	27,386	230.	
Chevrolet Total*	452,111	454,046	-0.4	841,874	852,187	-1,	
Acadia	10,008	24,205	-58.7	17,682	40,150	-56.	
Canyon	11,351	6,708	69.2	16,835	11,724	43.	
HUMMER EV (Pickup and SUV)	2,929	47	6131.9	4,597	49	9281.	
Savana	6,401	7,269	-11.9	7,479	12,065	-38.	
Sierra HD	25,138	29,214	-14.0	47,512	50,030	-5.	
Sierra LD	55,050	46,596	18.1	101,273	92,978	8.	
TOTAL Sierra	80,188	75,810	5.8	148,785	143,008	4.	
Terrain	27,259	19,697	38.4	49,123	37,625	30.	
Yukon	21,449	22,269	-3.7	39,462	41,992	-6.	
GMC Total	159,585	156,005	2.3	283,963	286,613	-0.	
BrightDrop Zevo 400 / 600	490	298	64.4	746	298	150.	
GM Vehicle Total*	696,086	691,978	0.6	1,290,319	1,295,186	-0.4	

77 selling days for QUARTER 2 this year and 77 selling days for the same QUARTER last year. Vehicle Total * Includes discontinued models.



Dealer inventory total includes units in-transit to dealers.





Growing in EVs, Pulling Ahead in Trucks and Loading the Bases with New SUVs U.S. Second Quarter and First Half Sales



July 2, 2024

Second Quarter Highlights

#1 in Sales 696,086 total deliveries, up 0.6% Chevrolet, GMC, Buick and Cadillac all posted retail gains	#1 in Full-Size Pickups best quarterly total sales since 2021	Record EV Sales 21,930 deliveries, up 34% over Q1 and 40% year-over-year
Best Quarter total sales since Q4 2020	8 consecutive quarters of year-over-year retail sales growth, Q2 deliveries up 4%	6 consecutive quarters of year-over-year sales growth for Buick



*All comparisons are year-over-year, unless otherwise noted

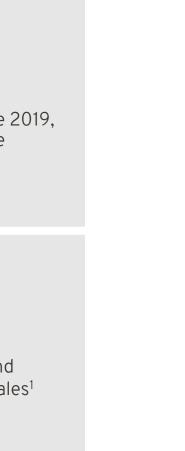
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First Half Highlights

#1 in Sales 1,290,319 total deliveries, down 0.4% Chevrolet, GMC, Buick and Cadillac all posted retail gains	Best full-size pickup sales since 2007, up 5% year-to-date	Best midsize pickup sales since 2019 up 31% year-to-date
Best H1 retail sales since 2021	5% retail sales increase	#1 total full-size SUV and affordable small SUV sales ¹



*All comparisons are year-over-year, unless otherwise noted ¹GM defines affordable SUVs as the group of lowest priced SUVs available in U.S. (base MSRP less than \$27,000)



Record EV Deliveries

- 38,355 first half deliveries, including 21,930 in the second guarter both GM records
- GM retail EV registrations up 17% year-to-date, outpacing the retail industry's 10% gain¹; GM will offer 10 EV nameplates by year-end
- Top states for GM EVs: California, Texas, Florida, New York, Michigan

Truck Leadership

- Full-size pickup retail market share up 1.6 ppts. to 44.5%⁴ •
- Midsize pickup retail market share up 12.5 ppts. to 28.2%⁴

Full-Court Press on SUVs

• GM will offer 8 all-new or redesigned ICE SUVs by year-end, starting with the Chevrolet Traverse - available now

Strong Fundamentals

- Our dealers who use the CDK platform are working to meet strong customer demand under difficult circumstances. Some deliveries may be delayed until Q3.
- On average, GM's incentives as a % of ATP have been 100 basis points ٠ lower than the industry across the last five quarters; second quarter incentives were 4% of ATP²
- Healthy GM inventory levels, up slightly quarter to quarter and on plan at 66 days supply (581,001 units)³
- GM Envolve fleet deliveries down 10% in the second guarter and down 16% in first half primarily due to lower sales to daily rental companies

"We have an incredible portfolio of diverse vehicles and we're flexible, so we can win as more customers embrace EVs and we can keep winning if they want to stay with the engine technologies they know."

2024 Chevrolet Traverse RS

¹S&P Global Mobility, Jan. – April 2024 ²J.D. Power PIN (Q2 2024 through June 2024) ³Includes grounded and units in-transit to dealers; selling day adjusted ⁴J.D. Power PIN, June 16, 2024

MARISSA WEST

GM SENIOR VICE PRESIDENT AND PRESIDENT, NORTH AMERICA



Best First Half Retail Sales Since 2021

8 Consecutive Quarters of Retail Sales Growth

- Silverado Best retail segment share since 2022; HD is fastest growing truck in first half retail share (25.2%)
- Sales up 35% in Q2 and best Q2 since 2019 Colorado
- 5 consecutive guarters of year-over-year sales Trax growth of 100% or more; best-ever quarterly sales and quarterly retail share
- Corvette Best first half sales since 2015
- Fastest growing vehicle in the segment since launch Traverse in April¹, with high demand and limited inventory

EV Momentum

- 40% of Blazer EV buyers are new to GM, • winning customers from Jeep, Ford, Hyundai/Kia
- Game-changing Equinox EV the most affordable EV • with more than 300 miles of EPA-estimated range² – arriving at dealers now
- Silverado EV RST the longest-range electric truck, even while towing – began deliveries in June

*All comparisons are year-over-year, unless otherwise note ¹J.D. Power PIN, June 16, 2024 ²Based on comparison of starting-at MSRP of the 2024 Chevrolet Equinox EV 2LT with that of competing EVs. 319 miles on a full charge with FWD. Actual range may vary based on several factors, including ambient

2024 Chevrolet Silverado HD ZR2

temperature, terrain, battery age and condition, loading and how you use and maintain your vehicle.



Best Second Quarter Retail Sales Since 2015

Winning in the Fastest-Growing EV Market

- The LYRIQ is one of the fastest-growing EVs in the industry, with second quarter sales 26% higher than the first quarter
 - Outsold all European EVs in first half¹
 - During the second quarter, more than half of buyers with a trade-in were conquests from a competing manufacturer, including Tesla and Lexus¹
 - Cadillac retail sales are up 5% this year, including a 24% increase in California driven by the LYRIQ
- The luxury segment is the fastest growing part of the EV market with registrations up 56% year-to-date² and Cadillac is increasingly well positioned with the ESCALADE IQ, OPTIQ and CELESTIQ launching this year, followed by the VISTIQ in 2025



*All comparisons are year-over-year, unless otherwise noted ¹J.D. Power PIN, June 16, 2024 ²U.S. Retail EV registrations, Jan-April 2024 Polk Automotive Solutions



2025 Cadillac OPTIQ



Best Quarterly & First Half Sales Since 2021



6 Consecutive Quarters of Year-Over-Year Sales Growth

- Total Buick sales have increased 18 of the last 19 months
- Q2 sales up 6% and first half up 11%
- Envista: 3 consecutive quarters of record sales, and 60% buyers are new to GM
- Envista market share up 1.4 ppts. guarter over guarter¹
- The Enclave, Buick's flagship 3-row SUV, will be the brand's first nameplate to offer Super Cruise hands-free driver assistance technology when it launches this summer



Best Second Quarter Sales Since 2005

2024 GMC HUMMER EV SUV

Best-Ever First Half Retail Share¹

- Retail sales up 7% in the second quarter; up 5% in the first half
- 30% of GMC's retail customers choose Denali and Denali Ultimate models
- Especially strong demand for GMC's pickups and the Terrain
 - Sierra: best-ever first half sales and retail share¹; record Q2
 - Canyon: best first half sales since 2019; fastest growing midsize pickup in the industry
 - Terrain: best second guarter ever
- Majority of GMC's portfolio will be all-new or redesigned by year-end, including Acadia, Sierra EV Denali, Terrain, Yukon/Yukon XL

HUMMER EV's Best Quarter Ever

- Sales up 76% over Q1
- Almost 70% of buyers are new to GM
- 60%/40% split between SUV and Pickup
- "The Hummer EV SUV is a trail master with few peers. What GM engineers have done with its all-electric drive is unreal."

*All comparisons are year-over-year, unless otherwise noted ¹J.D. Power PIN, June 16, 2024

- Road & Track, May 2024

This communication and related comments by management, may include "forward-looking statements" within the meaning of the U.S. federal securities laws. Forward-looking statements are any statements other than statements of historical fact. Forward-looking statements represent our current judgment about possible future events and are often identified by words like "aim," "anticipate," "appears," "approximately," "believe," "continue," "could," "designed," "effect," "estimate," "evaluate," "evaluate," "forecast," "goal," "initiative," "intend," "may," "objective," "outlook," "plan," "priorities," "project," "pursue," "seek," "should," "target," "when," "will," "would," or the negative of any of those words or similar expressions. In making these statements, we rely on assumptions and analysis based on our experience and perception of historical trends, current conditions and expected future developments as well as other factors we consider appropriate under the circumstances. We believe these judgments are reasonable, but these statements are not guarantees of any future events or financial results, and our actual results may differ materially due to a variety of important factors, many of which are beyond our control. These factors, which may be revised or supplemented in subsequent reports we file with the SEC, include, among others, the following: (1) our ability to deliver new products, services, technologies and customer experiences; (2) our ability to timely fund and introduce new and improved vehicle models; (3) our ability to profitably deliver a broad portfolio of EVs; (4) the success of our current line of internal combustion engine vehicles; (5) our highly competitive industry; (6) the unique technological, operational, regulatory and competitive risks related to the timing and commercialization of AVs, including the various regulatory approvals and permits reguired for operating driverless AVs in multiple markets; (7) risks associated with climate change; (8) global automobile market sales volume; (9) inflationary pressures, persistently high prices, uncertain availability of raw materials and commodities, and instability in logistics and related costs; (10) our business in China, which is subject to unique operational, competitive, regulatory and economic risks; (11) the success of our ongoing strategic business relationships and of our joint ventures; (12) the international scale and footprint of our operations, which exposes us to a variety of unique political, economic, competitive and regulatory risks; (13) any significant disruption at any of our manufacturing facilities; (14) the ability of our suppliers to deliver parts, systems and components without disruption and at such times to allow us to meet production schedules; (15) pandemics, epidemics, disease outbreaks and other public health crises; (16) the possibility that competitors may independently develop products and services similar to ours, or that our intellectual property rights are not sufficient to prevent competitors from developing or selling those products or services; (17) our ability to manage risks related to security breaches and other disruptions to our information technology systems and networked products; (18) our ability to comply with increasingly complex, restrictive and punitive regulations relating to our enterprise data practices; (19) our ability to comply with extensive laws, regulations and policies applicable to our operations and products, including those relating to fuel economy, emissions and AVs; (20) costs and risks associated with litigation and government investigations; (21) the costs and effect on our reputation of product safety recalls and alleged defects in products and services; (22) any additional tax expense or exposure or failure to fully realize available tax incentives; (23) our continued ability to develop captive financing capability through GM Financial; and (24) any significant increase in our pension funding requirements. A further list and description of these risks, uncertainties and other factors can be found in our most recent Annual Report on Form 10-K and our subsequent filings with the SEC. We caution readers not to place undue reliance on forward-looking statements. Forward-looking statements speak only as of the date they are made, and we undertake no obligation to update publicly or otherwise revise any forward-looking statements. whether as a result of new information, future events or other factors, except where we are expressly required to do so by law.

In this presentation and related comments by management, references to "record" or "best" performance (or similar statements) refer to General Motors Company, as established in 2009. Simulated models and pre-production models shown throughout; production vehicles will vary.

For information on models shown, including availability, see each GM brand website for details.

GM's third quarter sales results will be reported on Tuesday, Oct. 1, 2024.

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American Honda Vehicle Sales for June 2024

	Month-to-Date				Year-to-Date				
	DSR** % MoM %				DSR** % YoY %				
	June 2024	June 2023	Change	Change	June 2024	June 2023	Change	Change	
American Honda Total	112,742	111,498	1.1%	1.1%	690,281	631,532	7.9%	9.3%	
Total Car Sales	37,081	38,335	-3.3%	-3.3%	228,358	219,803	2.5%	3.9%	
Total Truck Sales	75,661	73,163	3.4%	3.4%	461,923	411,729	10.7%	12.2%	
Honda Total Car Sales	34,426	33,714	2.1%	2.1%	210,509	193,800	7.2%	8.6%	
Honda Total Truck Sales	67,959	64,613	5.2%	5.2%	415,757	364,090	12.7%	14.2%	
Acura Total Car Sales	2,655	4,621	-42.5%	-42.5%	17,849	26,003	-32.2%	-31.4%	
Acura Total Truck Sales	7,702	8,550	-9.9%	-9.9%	46,166	47,639	-4.4%	-3.1%	
* Total Domestic Car Sales	36,582	38,113	-4.0%	-4.0%	224,823	218,451	1.6%	2.9%	
Honda Division	33,927	33,492	1.3%	1.3%	206,974	192,448	6.2%	7.5%	
Acura Division	2,655	4,621	-42.5%	-42.5%	17,849	26,003	-32.2%	-31.4%	
* Total Domestic Truck Sales	75,661	73,163	3.4%	3.4%	461,923	411,729	10.7%	12.2%	
Honda Division	67,959	64,613	5.2%	5.2%	415,757	364,090	12.7%	14.2%	
Acura Division	7,702	8,550	-9.9%	-9.9%	46,166	47,639	-4.4%	-3.1%	
Total Import Car Sales	499	222	124.8%	124.8%	3,535	1,352	158.1%	161.5%	
Honda Division	499	222	124.8%	124.8%	3,535	1,352	158.1%	161.5%	
Acura Division	0	0	0.0%	0.0%	0	0	0.0%	0.0%	
Total Import Truck Sales	0	0	0.0%	0.0%	0	0	0.0%	0.0%	
Honda Division	0	0	0.0%	0.0%	0	0	0.0%	0.0%	
Acura Division	0	0	0.0%	0.0%	0	0	0.0%	0.0%	
MODEL BREAKOUT BY DIVISION									
Honda Division Total	102,385	98,327	4.1%	4.1%	626,266	557,889	10.8%	12.3%	
ACCORD	12,597	17,735	-29.0%	-29.0%	80,721	99,845	-20.2%	-19.2%	
CIVIC	21,829	15,979	36.6%	36.6%	129,788	93,954	36.3%	38.1%	
CR-V	31,710	31,159	1.8%	1.8%	196,204	163,697	18.3%	19.9%	
HR-V	11,110	9,136	21.6%	21.6%	76,263	53,910	39.6%	41.5%	
ODYSSEY	6,911	5,239	31.9%	31.9%	39,257	39,466	-1.8%	-0.5%	
PASSPORT	2,644	3,710	-28.7%	-28.7%	16,293	23,804	-32.4%	-31.6%	
PILOT	11,789	10,691	10.3%	10.3%	66,283	55,783	17.3%	18.8%	
PROLOGUE	830	0	0.0%	0.0%	1,535	0	0.0%	0.0%	
RIDGELINE	2,965	4,678	-36.6%	-36.6%	19,922	27,430	-28.3%	-27.4%	
Acura Division Total	10,357	13,171	-21.4%	-21.4%	64,015	73,642	-14.2%	-13.1%	
ILX	0	0	0.0%	0.0%	0	2	-100.0%	-100.0%	
INTEGRA	2,177	2,608	-16.5%	-16.5%	13,638	16,514	-18.5%	-17.4%	
NSX	0	0	0.0%	0.0%	0	5	-100.0%	-100.0%	
TLX	478	2,013	-76.3%	-76.3%	4,211	9,482	-56.2%	-55.6%	
MDX	4,130	5,048	-18.2%	-18.2%	25,694	31,964	-20.7%	-19.6%	
RDX	3,317	3,502	-5.3%	-5.3%	20,134	15,675	26.8%	28.4%	
ZDX	255	0	0.0%	0.0%	338	0	0.0%	0.0%	
Selling Days	26	26			154	152			
**** Electrified Vehicles	23,981	26,522	-9.6%	-9.6%	134,320	137,443	-3.5%	-2.3%	

* Honda and Acura vehicles are made of domestic & global sourced parts

** Daily Selling Rate

**** Electrified Vehicles equal: Total sales of Hybrid (FHEV & PHEV), EVs (BEV) and Fuel Cell Vehicles (FCV) from the Honda and Acura brands.

NISSAN DIVISION	Qtr: Apr-24 to Jun-24	Qtr: Apr-23 to Jun-23
	CY2024	CY2023
Nissan Division Total	222,598	227,824
Versa	10,338	7,113
Sentra	48,947	34,938
Altima	31,313	30,409
Maxima	283	3,970
LEAF	1,925	1,880
Z	786	500
GT-R	74	74
Total Car	93,666	78,884
Kicks	19,267	17,972
Frontier	20,219	17,213
Titan	4,064	6,512
Pathfinder	20,554	19,003
Armada	4,856	5,915
Rogue	50,356	71,246
Ariya	5,203	2,335
Murano	4,413	8,744
Total Truck	128,932	148,940
North American produced	188,843	190,223
Car	92,806	78,310
Truck	96,037	111,913
Import	33,755	37,601
Car	860	574
Truck	32,895	37,027

<u>INFINITI</u>	Qtr: Apr-24 to Jun-24 CY2024	Qtr: Apr-23 to Jun-23 CY2023
Infiniti Division Total	14,123	16,529
Infiniti Q50	1,442	1,829
Infiniti Q60	11	348
Infiniti QX50	2,587	2,388
Infiniti QX55	759	1,286
Infiniti QX60	7,081	7,731
Infiniti QX80	2,243	2,947
Total Car	1,453	2,177
Total Truck	12,670	14,352

<u>NISSAN GROUP</u>	Qtr: Apr-24 to Jun-24 CY2024	Qtr: Apr-23 to Jun-23 CY2023
TOTAL VEHICLE	236,721	244,353
Total Car	95,119	81,061
Total Truck	141,602	163,292
Selling days	77	77

Quarterly	Quarterly	CYTD	CYTD	CY
% chg (units)	% chg (DSR)	2024	2023	% chg
-2.3	-2.3	461,429	447,885	3.0
45.3	45.3	17,812	11,014	61.7
40.1	40.1	89,028	57,455	55.0
3.0	3.0	59,896	63,241	-5.3
-92.9	-92.9	812	6,177	-86.9
2.4	2.4	3,067	4,234	-27.6
57.2	57.2	1,457	966	50.8
0.0	0.0	151	217	-30.4
18.7	18.7	172,223	143,304	20.2
7.2	7.2	32,991	29,804	10.7
17.5	17.5	39,963	34,139	17.1
-37.6	-37.6	8,209	10,550	-22.2
8.2	8.2	39,566	42,773	-7.5
-17.9	-17.9	8,833	13,187	-33.0
-29.3	-29.3	141,160	147,745	-4.5
122.8	122.8	9,345	5,195	79.9
-49.5	-49.5	9,139	21,188	-56.9
-13.4	-13.4	289,206	304,581	-5.0
-0.7	-0.7	386,868	368,666	4.9
18.5	18.5	170,615	142,121	20.0
-14.2	-14.2	216,253	226,545	-4.5
-10.2	-10.2	74,561	79,219	-5.9
49.8	49.8	1,608	1,183	35.9
-11.2	-11.2	72,953	78,036	-6.5
Quarterly	Quarterly	CYTD	CYTD	CYTD
% chg (units)	% chg (DSR)	2024	2023	% chg
-14.6	-14.6	28,027	32,286	-13.2
-21.2	-21.2	2,839	3,195	-11.1
-96.8	-96.8	48	722	-93.4
8.3	8.3	5,156	4,718	9.3
-41.0	-41.0	1,854	2,651	-30.1
-8.4	-8.4	13,414	14,870	-9.8
-23.9	-23.9	4,716	6,130	-23.1
-33.3	-33.3	2,887	3,917	-26.3
-11.7	-11.7	25,140	28,369	-11.4
Quarterly	Quarterly	CYTD	CYTD	CYTD
% chg (units)	% chg (DSR)	2024	2023	% chg
-3.1	-3.1	489,456	480,171	1.9
17.3	17.3	175,110	147,221	18.9
-13.3	-13.3	314,346	332,950	-5.6
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July 2, 2024

	2024	2023	% change
Second quarter (April - June) total sales (units)	236,721	244,353	-3.1%
Nissan Division sales	222,598	227,824	-2.3%
INFINITI sales*	14,123	16,529	-14.6%
Calendar year to-date total sales (units)	489,456	480,171	1.9%
Nissan Division sales	461,429	447,885	3.0%
INFINITI sales*	28,027	32,286	-13.2%

Nissan Division second quarter 2024 highlights:

- Sales of the Nissan Ariya electric crossover were up 122.8% year-overyear for the quarter.
- Sales of the Nissan Z sports car were up 57.2% year-over-year for the quarter.
- Sales of the Nissan Versa sedan were up 45.3% year-over-year for the quarter.
- Sales of the Nissan Sentra sedan were up 40.1% year-over-year for the quarter.
- Sales of the Nissan Kicks crossover were up 7.2% year-over-year for the quarter.

*INFINITI sales total included for reference. For more information on INFINITI's second-quarter sales performance, please visit INFINITINews.com.

NOTE: To ensure consistency in global sales reporting, Nissan North America calculates quarterly variances on a straight-percentage basis, unadjusted for the number of selling days. Second quarter 2024 had 77 selling days and second quarter 2023 had 77 selling days.

NISSAN DIVISION

	Qtr: Apr-24 to Jun- 24 CY2024	Qtr: Jan-23 to Mar- 23 CY2023	Quarterly % chg (units)	Quarterly % chg (DSR)	CYTD 2024	CYTD 2023	CY % chg
Nissan Division Total	222,598	227,824	-2.3	-2.3	461,429	447,885	3.0
Versa	10,338	7,113	45.3	45.3	17,812	11,014	61.7
Sentra	48,947	34,938	40.1	40.1	89,028	57,455	55.0
Altima	31,313	30,409	3.0	3.0	59,896	63,241	-5.3
Maxima	283	3,970	-92.9	-92.9	812	6,177	-86.9
LEAF	1,925	1,880	2.4	2.4	3,067	4,234	-27.6

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GT-R	74	74	0.0	0.0	151	217	-30.4	
Total Car	93,666	78,884	18.7	18.7	172,223	143,304	20.2	
Kicks	19,267	17,972	7.2	7.2	7.2 32,991		10.7	
Frontier	20,219	17,213	17.5	17.5	39,963	34,139	17.1	
Titan	4,064	6,512	-37.6	-37.6	8,209	10,550	-22.2	
Xterra	0	0	N.A.	N.A.	0	0	N.A.	
Pathfinder	20,554	19,003	8.2	8.2	39,566	42,773	-7.5	
Armada	4,856	5,915	-17.9	- 17.9	8,833	13,187	-33.0	
Rogue	50,356	71,246	-29.3	-29.3	141,160	147,745	-4.5	
Ariya	5,203	2,335	122.8	122.8	9,345	5,195	79.9	
Murano	4,413	8,744	-49.5	-49.5	9,139	21,188	-56.9	
NV	0	0	N.A.	N.A.	0	0	N.A.	
NV200	0	0	N.A.	N.A.	0	0	N.A.	
Total Truck	128,932	148,940	-13.4	-13.4	289,206	304,581	-5.0	
North American produced	188,843	190,223	-0.7	-0.7	386,868	368,666	4.9	
Car	92,806	78,310	18.5	18.5	170,615	142,121	20.0	
Truck	96,037	111,913	-14.2	-14.2	216,253	226,545	-4.5	
Import	33,755	37,601	-10.2	-10.2	74,561	79,219	-5.9	
Car	860	574	49.8	49.8	1,608	1,183	35.9	
Truck	32,895	37,027	-11.2	-11.2	72,953	78,036	-6.5	

INFINITI

	CY2024	CY2023						
Infiniti Division Total	14,123	16,529	-14.6	-14.6	28,027	32,286	-13.2	
Infiniti Q50	1,442	1,829	-21.2	-21.2	2,839	3,195	-11.1	
Infiniti Q60	11	348	-96.8	-96.8	48	722	-93.4	
Infiniti Q70	0	0	N.A.	N.A.		0	N.A.	
Infiniti QX30	0	0	N.A.	N.A. 0		0	N.A.	
Infiniti QX50	2,587	2,388	8.3	8.3	5,156	4,718	9.3	
Infiniti QX55	759	1,286	-41.0	-41.0	1,854	2,651	-30.1	
Infiniti QX60	7,081	7,731	-8.4	-8.4 13,414		14,870	-9.8	
Infiniti QX70	0	0	N.A.	N.A.	0	0	N.A.	
Infiniti QX80	2,243	2,947	-23.9	-23.9	4,716	6,130	-23.1	
Total Car	1,453	2,177	-33.3	-33.3	2,887	3,917	-26.3	
Total Truck	12,670	14,352	-11.7	-11.7	25,140	28,369	-11.4	

NISSAN GROUP

Qtr:	Qtr:	Quarterly	Quarterly	CYTD	CYTD	CYTD
Apr-24	Jan-23	% chg	% chg	2024	2023	%
to Jun-	to Mar-	(units)	(DSR)			chg

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VEHICLE							
Total Car	95,119	81,061	17.3	17.3	175,110	147,221	18.9
Total Truck	141,602	163,292	-13.3	-13.3	314,346	332,950	-5.6
Selling days	77	77			154	152	

For more information about our products, services and commitment to sustainable mobility, visit nissanusa.com. You can also follow us on Facebook, Instagram, X(Twitter) and LinkedIn and see all our latest videos on YouTube.

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Files

- Sales chart Nissan Group reports 2024 second quarter U.S. Sales.pdf (96 KB)
- Press release Nissan Group reports 2024 second quarter U.S. Sales.pdf (121 KB)

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	Q2 S	Sales	Vol %	CYTD	Vol %	
Model	Curr Yr	Pr Yr	Change	Curr Yr	Pr Yr	Change
Compass	22,195	28,083	-21%	49,842	51,292	-3%
Patriot	0	0		0	0	
Wrangler	38,896	46,671	-17%	77,204	84,642	-9%
Gladiator	10,489	13,751	-24%	23,478	27,326	-14%
Cherokee	969	6,006	-84%	2,165	19,219	-89%
Grand Cherokee	52,296	70,454	-26%	106,751	124,956	-15%
Renegade	1,563	5,020	-69%	7,326	9,149	-20%
Wagoneer	16,734	8,075	107%	29,865	13,635	119%
Grand Wagoneer	4,005	3,224	24%	7,555	5,268	43%
JEEP BRAND	147,147	181,284	-19%	304,186	335,487	-9%
Ram P/U	90,109	117,699	-23%	179,526	223,049	-20%
ProMaster Van	15,369	20,200	-24%	21,222	37,894	-44%
ProMaster City	7	4,114	-100%	45	9,792	-100%
RAM BRAND	105,485	142,013	-26%	200,793	270,735	-26%
200	0	1	-100%	-1	1	-200%
300	1,998	4,208	-53%	3,691	7,197	-49%
Town & Country	0	0		0	0	
Pacifica	37,768	44,935	-16%	70,882	73,845	-4%
CHRYSLER BRAND	39,766	49,144	-19%	74,572	81,043	-8%
Dart	0	0		0	0	
Viper	0	0		1	0	
Hornet	4,299	2,597	New	11,718	2,619	New
Charger	16,216	24,604	-34%	26,876	46,710	-42%
Challenger	11,480	12,904	-11%	21,217	24,275	-13%
Journey	0	4	-100%	0	12	-100%
Caravan	0	1	-100%	2	2	0%
Durango	17,792	19,642	-9%	32,921	37,109	-11%
DODGE BRAND	49,787	59,752	-17%	92,735	110,727	-16%
500	163	1	16200%	204	1	20300%
500L	0	0		0	3	-100%
500X	153	143	7%	266	278	-4%
Spider	0	0		0	0	
FIAT BRAND	316	144	119%	470	282	67%
Giulia	656	865	-24%	1,296	1,831	-29%
Alfa 4C	0	1	-100%	0	1	-100%
Stelvio	949	1,328	-29%	1,866	2,752	-32%
Tonale	887	117	New	1,615	117	New
ALFA ROMEO	2,492	2,311	8%	4,777	4,701	2%
FCA US LLC	344,993	434,648	-21%	677,533	802,975	-16%

FCA US LLC Sales Summary Q2 2024

		ΤΟΥΟΤ	A U.S. SALES S	UMMARY					
	June 2024 CURRENT MONTH CALENDAR YEAR TO DATE								
	2024	2023	DSR %	VOL %	2024	2023	DSR %	VOL %	
TOTAL TMNA	193,120	195,448	-1.2	-1.2	1,186,647	1,038,520	12.8	14.3	
TOTAL TOYOTA DIV.	164,777	168,680	-2.3	-2.3	1,019,436	889,108	13.2	14.7	
TOTAL LEXUS DIV.	28,343	26,768	5.9	5.9	167,211	149,412	10.5	11.9	
COROLLA	18,259	20,485	-10.9	-10.9	121,991	97,498	23.5	25.1	
SUPRA	272	246	10.6	10.6	1,495	1,621	-9.0	-7.8	
GR86 (INCL FR-S)	1,500	1,178	27.3	27.3	7,467	5,263	40.0	41.9	
MIRAI	20	445	-95.5	-95.5	245	1,722	-86.0	-85.8	
CROWN	1,493	1,232	21.2	21.2	14,032	6,155	125.0	128.0	
PRIUS	13	2,466	-99.5	-99.5	15,373	14,941	1.6	2.9	
CAMRY	24,552	28,706	-14.5	-14.5	155,242	150,742	1.6	3.0	
TOTAL TOYOTA DIV. CAR	46,109	54,760	-15.8	-15.8	315,850	277,985	12.1	13.6	
IS	1,561	1,854	-15.8	-15.8	10,149	11,114	-9.9	-8.7	
RC	145	165	-12.1	-12.1	941	842	10.3	11.8	
ES	3,546	3,475	2.0	2.0	19,558	19,319	-0.1	1.2	
LS	144	174	-17.2	-17.2	1,214	1,211	-1.1	0.2	
LC	135	132	2.3	2.3	966	825	15.6	17.1	
TOTAL LEXUS DIV. CAR	5,531	5,800	-4.6	-4.6	32,828	33,313	-2.7	-1.5	
TOTAL TMNA CAR	51,640	60,560	-14.7	-14.7	348,678	311,298	10.6	12.0	
BZ4X	1,353	616	119.6	119.6	9,468	3,659	155.4	158.8	
RAV4	41,736	38,250	9.1	9.1	248,295	187,017	31.0	32.8	
COROLLA CROSS	8,705	5,629	54.6	54.6	45,167	28,336	57.3	59.4	
VENZA	4,133	2,292	80.3	80.3	21,527	13,077	62.5	64.6	
HIGHLANDER	8,910	18,542	-51.9	-51.9	60,108	113,264	-47.6	-46.9	
GRAND HIGHLANDER	6,542	159	4,015.0	4,015.0	55,382	159	34,279.1	34,731.4	
4RUNNER	9,530	9,287	2.6	2.6	66,550	50,736	29.5	31.2	
SEQUOIA	2,344	1,625	44.2	44.2	12,868	9,577	32.6	34.4	
LAND CRUISER	2,064	1	206,300.0	206,300.0	3,461	4	85,301.3	86,425.0	
TOTAL TOYOTA DIV. SUV	85,317	76,406	11.7	11.7	522,827	406,603	26.9	28.6	
SIENNA	5,419	6,418	-15.6	-15.6	32,868	27,940	16.1	17.6	
ТАСОМА	14,929	21,321	-30.0	-30.0	69,437	116,845	-41.3	-40.6	
TUNDRA	13,003	9,775	33.0	33.0	78,454	59,735	29.6	31.3	
TOTAL TOYOTA DIV. PICKUP	27,932	31,096	-10.2	-10.2	147,891	176,580	-17.3	-16.2	
TOTAL TOYOTA DIV. TRUCK	118,668	113,920	4.2	4.2	703,586	611,123	13.6	15.1	
UX	718	1,012	-29.1	-29.1	5,372	6,802	-22.0	-21.0	
NX	6,784	6,925	-2.0	-2.0	34,639	34,038	0.4	1.8	
RZ	1,190	281	323.5	323.5	5,639	1,117	398.3	404.8	
RX	9,576	9,819	-2.5	-2.5	54,955	57,372	-5.5	-4.2	
тх	2,357	0	0.0	0.0	21,322	0	0.0	0.0	
GX	1,668	2,438	-31.6	-31.6	9,141	13,324	-32.3	-31.4	
LX	519	493	5.3	5.3	3,315	3,446	-5.1	-3.8	
TOTAL LEXUS DIV. TRUCK	22,812	20,968	8.8	8.8	134,383	116,099	14.2	15.7	
TOTAL TMNA TRUCK	141,480 26	134,888	4.9	4.9	837,969 154	/27,222 152	13./	15.2	
Selling Days	20	26			154	152		-	

DSR = Daily Selling Rate

TOYOTA U.S. ELECTRIFIED VEHICLE SALES SUMMARY										
			June 2024		_					
	CUR 2024	CURRENT MONTH 2024 2023 DSR % VOL%				CALENDAR YEAR TO DATE 2024 2023 DSR % VOL				
TOYOTA PRIUS HYBRID	6	1,698	-99.6	-99.6	10,755	12,275	-13.5	-12.4		
TOYOTA PRIUS PRIME	7	768	-99.1	-99.1	4,618	2,666	71.0	73.2		
TOYOTA COROLLA HYBRID	, 3,712	2,808	32.2	32.2	27,907	2,000	19.2	20.8		
TOYOTA CAMRY HYBRID	23,693	4,386	440.2	440.2	51,074	12,207	313.0	20.8 318.4		
TOYOTA MIRAI	23,093	4,380	-95.5	-95.5	245	1,722	-86.0	-85.8		
TOYOTA CROWN	1,493	1,232	21.2	21.2	14,032	6,155	125.0	128.0		
TOYOTA SIENNA HYBRID	5,417	6,418	-15.6	-15.6	32,858	27,937	125.0	128.0		
TOYOTA HIGHLANDER HYBRID	1,426	2,650	-46.2	-15.0	10,992	33,422	-67.5	-67.1		
TOYOTA GRAND HIGHLANDER HYBRID	2,149	2,050	3,880.0	3,880.0	20,569	54	37,496.0	37,991.0		
TOYOTA SEQUOIA HYBRID	2,149	1,622	3,880.0 44.5	3,880.0 44.5	20,303 12,867	9,555	37,490.0	37,991.0		
TOYOTA LAND CRUISER HYBRID	2,064	1,022	206,300.0	206,300.0	3,461	9,555	85,301.0	86,425.0		
TOYOTA BZ4X BEV	1,353	616	119.6	200,300.0 119.6	9,468	3,659	155.4	158.8		
TOYOTA RAV4 HYBRID	1,355	14,919	119.0	119.0	9,408 111,526	57,208	92.4	158.8 94.9		
TOYOTA RAV4 PRIME	2,883	1,139	153.1	153.1	17,074	10,970	53.6	55.6		
TOYOTA COROLLA CROSS HYBRID	2,883 3,105	530	485.8	485.8	17,074	530	3,090.0	3,132.0		
TOYOTA VENZA HYBRID	4,133	2,292	485.8	485.8	21,527	13,077	62.5	5,132.0 64.6		
TOYOTA TACOMA HYBRID	4,133	2,292	0.0	0.0	21,327	13,077	02.5	04.0		
TOYOTA TUNDRA HYBRID	4,147	2,349	76.5	76.5	26,867	14,280	85.7	88.1		
LEXUS ES HYBRID	1,465	1,192	22.9	22.9	7,629	5,766	30.6	32.3		
LEXUS UX HYBRID	718	1,192	-29.1	-29.1	5,372	6,800	-22.0	-21.0		
LEXUS DX HYBRID	2,317	1,650	40.4	40.4	13,172	7,277	78.7	81.0		
LEXUS NX PLUG-IN HYBRID	660	447	40.4	40.4	3,135	2,298	34.7	36.4		
LEXUS RZ BEV	1,190	281	323.5	323.5	5,639	2,298	398.3	404.8		
LEXUS RZ HYBRID	3,213	3,018	6.5	6.5	20,287	18,319	9.3	404.8		
LEXUS RX PLUG-IN HYBRID	132	0,010	0.0	0.0	1,784	10,515	0.0	0.0		
LEXUS TX HYBRID	431	0	0.0	0.0	3,546	0	0.0	0.0		
LEXUS TX PLUG-IN HYBRID	42	0	0.0	0.0	380	0	0.0	0.0		
LEXUS LS HYBRID	3	8	-62.5	-62.5	57	61	-7.8	-6.6		
LEXUS LC HYBRID	1	0	0.0	0.0	8	14	-43.6	-42.9		
TOTAL TMNA Electrified Vehicles	84,781	51,536	64.5	64.5	454,197	270,480	65.7	67.9		
TOTAL TOYOTA Electrified Vehicles	74,609	43,928	69.8	69.8	393,188	228,828	69.6	71.8		
TOTAL LEXUS Electrified Vehicles	10,172	7,608	33.7	33.7	61,009	41,652	44.6	46.5		
TOTAL TMNA SALES RATIO	43.9%	26.4%			38.3%	26.0%		. 510		
Selling Days	26	26			154	152				

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